



Smart Loans for Affordable Homes | HomeFirst

Q

Investor Presentation

—— Q1 – FY23 ——



Tech



Growth



Productivity







Funding



ESG

Safe Harbor

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Executive Summary





⁽¹⁾ Pursuant to the RBI circular dated 12 Nov 2021 - "Prudential norms on Income Recognition, Asset Classification and Provisioning (IRACP) pertaining to Advances - Clarifications", the Company has aligned its definition of default and taken steps to comply with the norms/changes for regulatory reporting, as applicable. Such alignment has resulted in classification of loans amounting to 443.62 millions as Gross Stage 3 (GNPA) as at Jun'22 in accordance with regulatory requirements. Gross Stage 3 prior to such classification for Jun'22 is 1.2%.

(2) As per IGAAP



⁽³⁾QoQ growth in PAT and RoA computed considering Adjusted PAT for Q4FY22 without the impact of one-time deferred tax liability adjustment

- HomeFirst - Who We Are?

- Technology driven affordable housing finance company with pan India presence
- Home loans to first time home buyers with predominant focus on salaried individuals having income < ₹ 50k p.m</p>
- 90% of book comprise of housing loans with average ticket size of ₹ 1.07Mn
- Strong liquidity pipeline with positive ALM and zero commercial papers
- Data science backed centralized underwriting with in-depth understanding of local property markets









72% salaried occupation mix of AUM (Q1FY23)







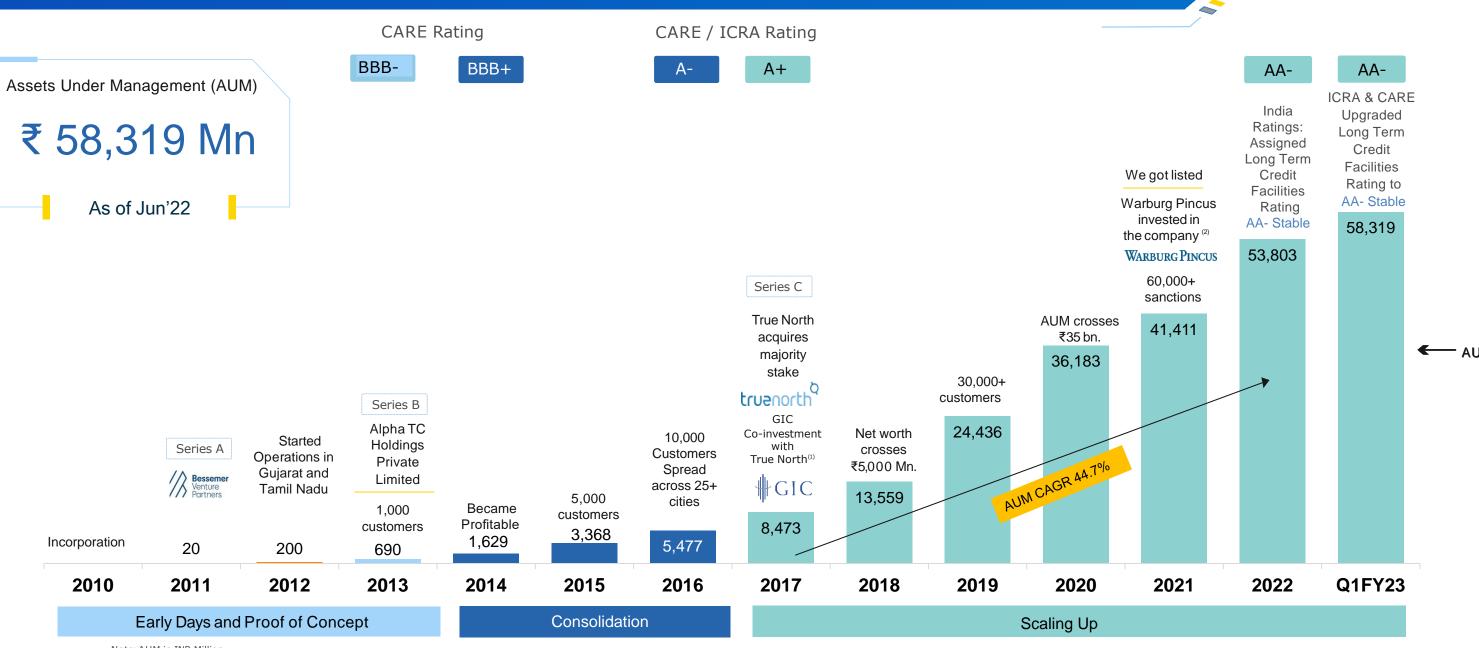
Great Place

Work_®

Certified

To

—— Our **Journey**



Note: AUM in INR Million

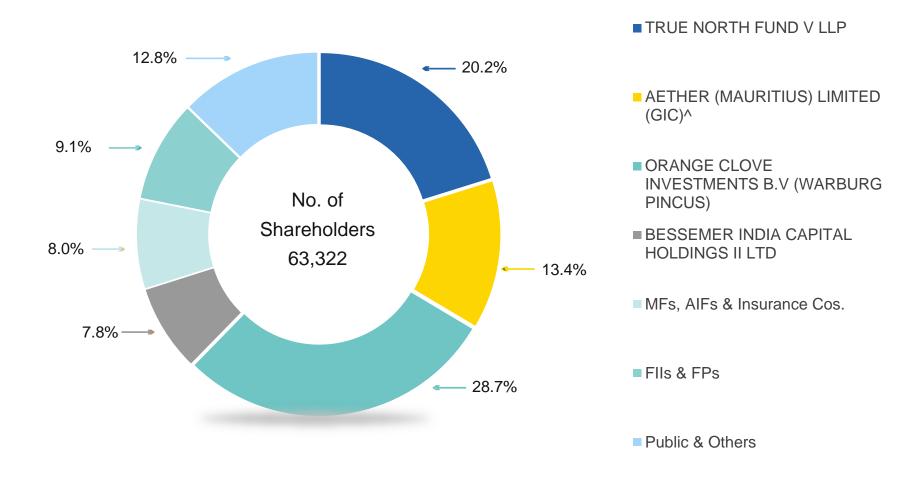


⁽¹⁾Aether has co-invested with True North. Waverly owns 100% of Aether Class B Shares. Waverly is a wholly-owned indirect subsidiary of GIC (Ventures) Pte. Ltd

⁽²⁾ Investment by Orange Clove Investments B.V (an affiliate of Warburg Pincus). Warburg Invested on 1st October 2020

Shareholding as on 22 Jul'22





PROMOTER & PROMOTER GROUP	% Holding
TRUE NORTH FUND V LLP	20.2
AETHER (MAURITIUS) LIMITED (GIC)^	13.4
KEY INVESTORS	% Holding
ORANGE CLOVE INVESTMENTS B.V (WARBURG PINCUS)	28.7
BESSEMER INDIA CAPITAL HOLDINGS II LTD	7.8
MFs & AIFs	% Holding*
SUNDARAM MF	1.8
ICICI PRUDENTIAL MF	1.4
MOTILAL OSWAL AIF	1.2
INVESCO INDIA MF	0.9
ADITYA BIRLA SUNLIFE MF	0.6
FIIs & FPIs	% Holding*
KUWAIT INVESTMENT AUTHORITY FUND F239	1.7
GOLDMAN SACHS INDIA EQUITY	1.3
BUENA VISTA ASIAN OPPORTUNITIES MASTER FUND	1.1
MORGAN STANLEY INVESTMENT MANAGEMENT	0.7
TAIYO GREATER INDIA FUND	0.7
CRESTWOOD CAPITAL MASTER FUND	0.7
NOMURA INDIA STOCK MOTHER FUND	0.7
GRANDEUR PEAK EMERGING MARKETS OPPORTUNITIES FUND	0.6

^{*} Holding through various schemes and funds



Distinguished Board of Directors





Chairman / Independent / Non-Executive Director



Geeta Dutta Goel

Independent /
Non-Executive Director



Anuj Srivastava

Independent /
Non-Executive Director



Sucharita Mukherjee

Independent /
Non-Executive Director



Nominee /
Non-Executive Director

- 11 --



Nominee /
Non-Executive Director



Nominee /
Non-Executive Director



Managing Director

Managing Director and CEO



Experienced Management Team











Head - Strategic Alliances







Business Head - South



Chief Human Resource Officer



Chief Technology Officer



Business Head - Maharashtra



Chief Risk Officer



Formal Salaried

Customer 1

Age:44 / Location: KR Puram (suburbs of Bangalore)



72% Salaried

Teacher with several years of experience and monthly family income of ₹ 49,000

- Salary credit in bank was ₹ 19,348 with additional income through private tuitions in cash
- Husband is a maintenance officer earning ₹ 13,000 p.m
- Assessment based on total income (salary + tuition income) unlike traditional financiers who will consider only salary income
- Home Loan sanctioned: ₹ 1.5mn at Rol of 13% and EMI of ₹ 17,600
- Resilient. Has not missed a single payment through COVID and is regular with her payments.

Informal Salaried

Customer 2

Age: 32 / Location: Sayan (suburbs of Surat)



28%

Self Employed

Diamond polisher for 10+ years with monthly family income of ₹29,000

- Cash salary of ₹20,000 p.m. His wife earned a salary of ₹9,000 also in cash.
- Found it challenging to approach a bank for a housing loan due to cash income
- Workplace verification to confirm income sources along with discussions with owner / boss to assess expertise, craftsmanship and job stability
- Home Loan sanctioned: ₹0.8mn at Rol of 13.5% and EMI of ~ ₹9,700
- Resilient. Has not missed a single payment through COVID and is regular with his payments.

Self Employed

Customer 3

Age: 36 / Location: Avadi (suburbs of Chennai)



Owns an iron fabricating shop for 15 years with monthly income of ₹40,000

- Faced difficulty with lengthy documentation process at banks; taking time out of his workshop meant loss of a day's business
- Door step service and workplace verification to confirm scale of business, reference checks with neighboring shops and home verification
- Home Loan sanctioned: ₹0.93mn at RoI of 14.5% and EMI of ₹11,900 (loan sanction in 4 hours from submission of documents)
- He has been resilient through COVID wave1.
 However, he's been impacted by COVID wave 2 and lagging behind with 1 EMI overdue.



Data for the period Q1FY23

Our Unique Value Proposition to Our Customers

Who are our customers

- Salaried and self-employed individuals
- 75%+ Customers with annual household income level less than
 ₹0.6 mn
- First time home buyers
- 31% customers are new to credit

What do our customers need

- Home loan requirement primarily in the ₹0.5 -1.5 mn range (1)
- Access to formal housing
 finance
- Minimal disruption to daily work routine

What challenges do they face

- Inability to meet documentation requirements of traditional lenders
- Time consuming loan sanction process
- Dealing with middle men

NPS

80

For Q1FY23

Our Value Proposition

Access

- Understanding customer's needs via well educated & trained RMs
- Right-size the loan through a holistic evaluation of all formal/informal sources of income
- Alternative documents (Life insurance policies, property deeds etc.) used for evaluation

Speed

- 48 Hr Turn Around Time for Approval
- Centralised & consistent underwriting
- Mobility solutions for our customers, employees and sales channels for quick and efficient processes and service

Transparency

- Mandatory counselling sessions for customers on loan and insurance terms
- Digital access to loan documents for the customer
- No prepayment charges and easy prepayment options

Service

- Home visits coupled with paperless process to ensure minimal disruption to daily customer routine
- Dedicated Service Manager for every customer
- Customer app for easy access to loan statements, prepayments and raising service requests





Distribution Strategy



0 - 4 4-7 7 - 15

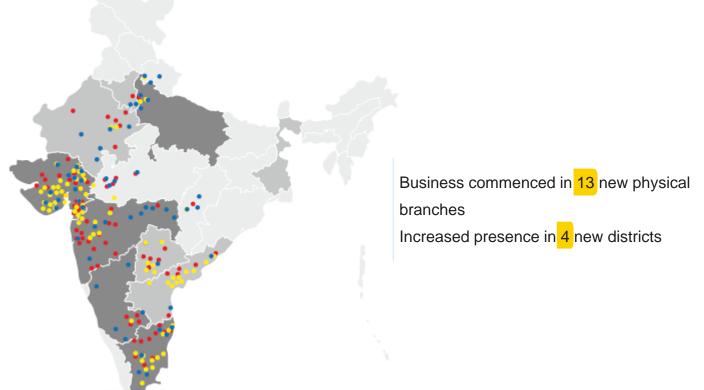
Contribution to India's GDP FY'21 (%)

- Existing branches 93
- New branch locations 50
- Digital branches 81

Pan India Distribution driven by strategic market selection & contiguous expansion







States/Territories	Numbe	Number of		Percentage of gross loan asset		
	Branches	Districts	Q1FY23	Q1FY22	FY22	FY21
Gujarat	22	22	35.0%	38.2%	36.0%	38.2%
Maharashtra	18	16	15.7%	18.7%	16.1%	19.2%
Tamil Nadu	18	19	12.6%	11.4%	12.2%	11.1%
Karnataka	5	5	7.8%	8.9%	8.1%	9.1%
Rajasthan	7	5	5.8%	5.3%	5.7%	5.5%
Telangana	7	7	8.0%	5.8%	7.5%	5.5%
Madhya Pradesh	5	6	5.0%	4.5%	4.9%	4.4%
Uttar Pradesh & Uttarakhand	1	8	4.1%	3.0%	3.9%	2.9%
Haryana & NCR	1	2	0.8%	0.9%	0.9%	1.0%
Chhattisgarh	2	4	1.6%	1.2%	1.5%	1.2%
Andhra Pradesh	7	8	3.6%	2.2%	3.2%	1.9%
Total	93	102	100.0%	100.0%	100.0%	100.0%

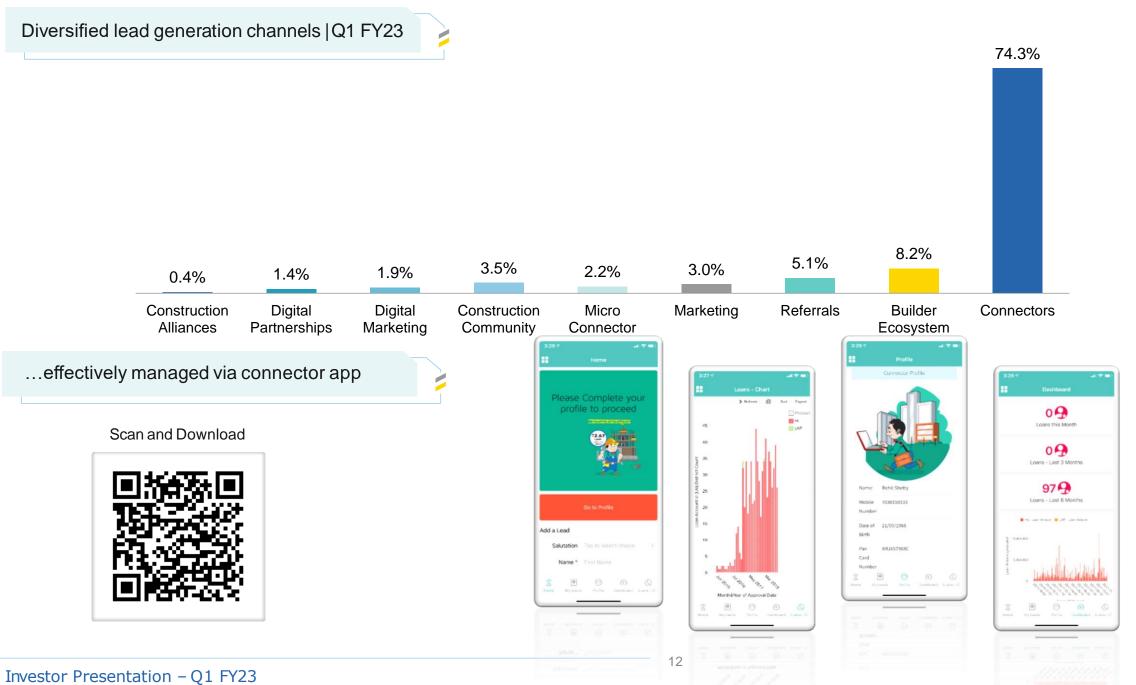
States/UT include states/UT from where we source loans irrespective of physical presence of a branch in those states/UT

Note: Source for Contribution of states to India's GDP: NSO, MOSPI

Disclaimer :Map not to scale. All data, information and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness



Omni Channel Lead Generation Strategy



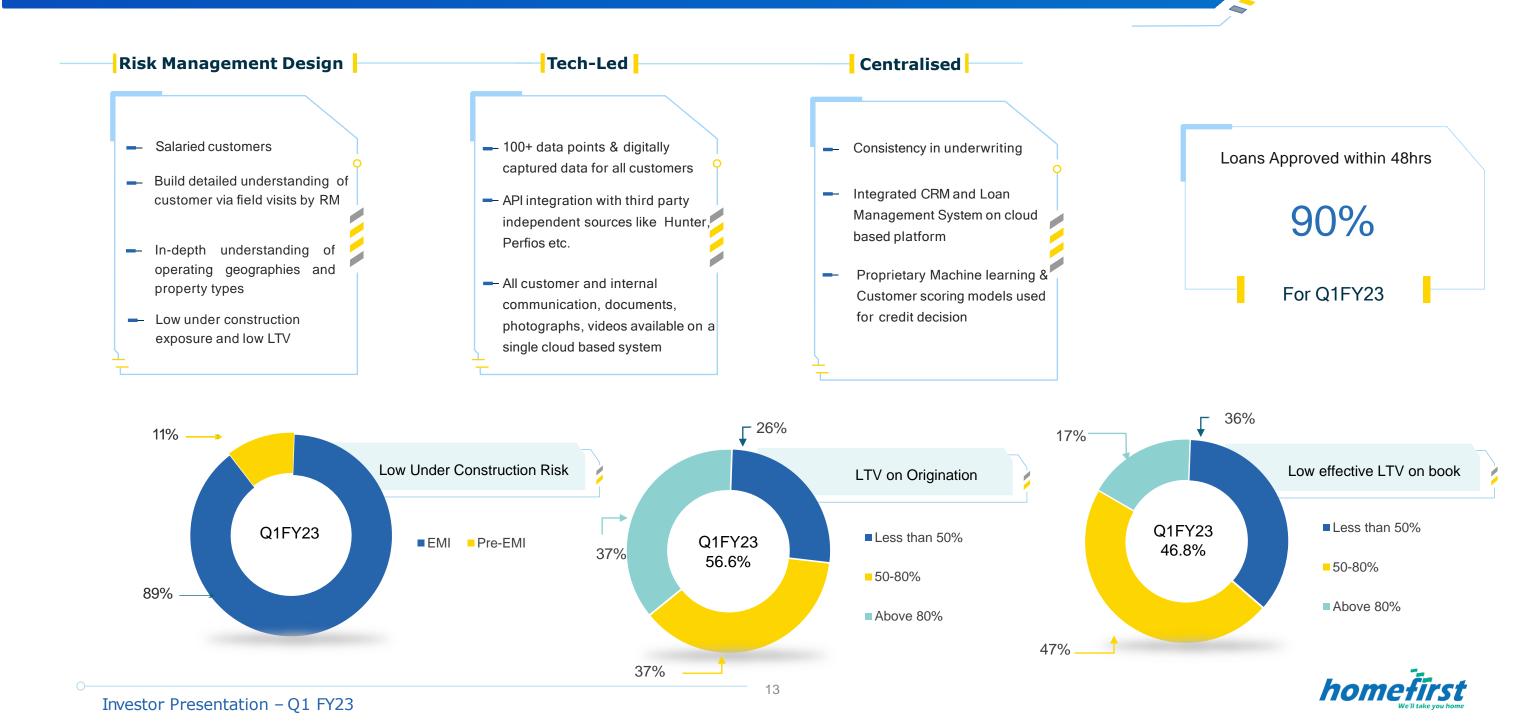
Diversified channels for generating leads such as connectors, builder ecosystem, digital, etc.

100% in-house conversion by HomeFirst RMs.

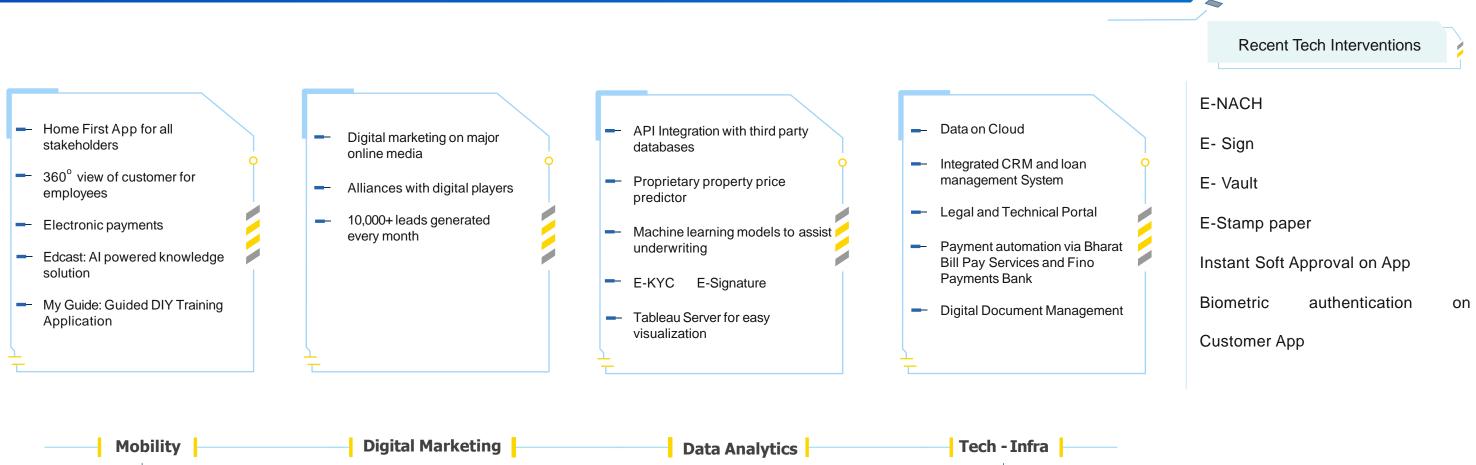
connectors registered on the Connector App



Data Science Backed Centralised Underwriting

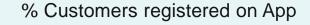


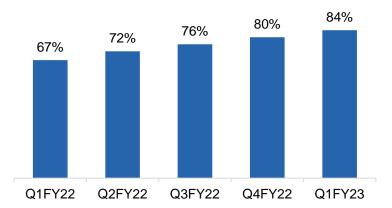
— Scalable Operating Model built on Holistic Technology Usage



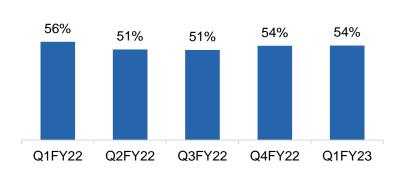


Digital Adoption





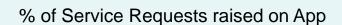
Unique user logins as % of active customers

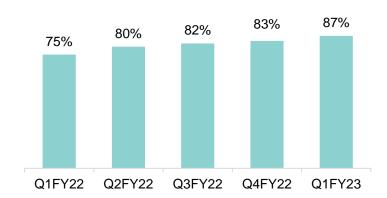






As of 23 Jul'22





% Non-cash collections



Avg time spent by

user on the app per session

1m 51 sec

For Q1FY23

Average payment per user on app

₹31,232

For Q1FY23

No of Payments via Customer App

15,850

For Q1FY23



Source: HomeFirst App Database Note: Service requests raised are a count of unique requests made by the customers on the app.

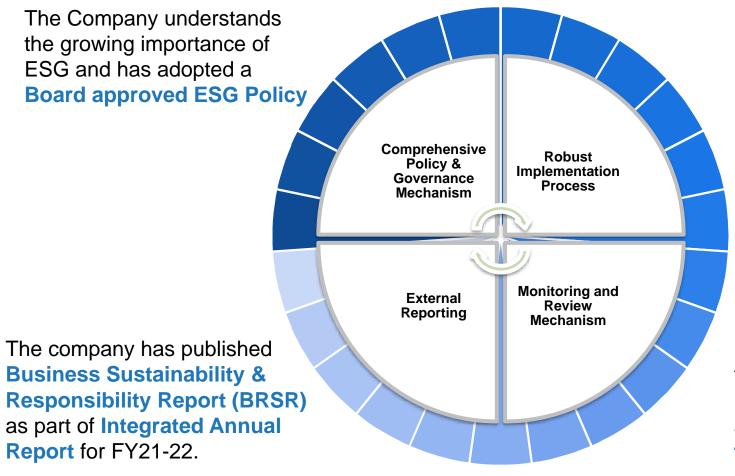


ESG at HomeFirst

Putting sustainability at core of operations

Commitment to **ESG**

ESG Framework



An ESG Execution Team with management team participation has been created to ensure implementation of the ESG Policy

12 areas have been identified for immediate focus.
Parameters for measurement and metrics for various **ESG** focus areas are being developed



Digital Processes from start to finish to reduce Carbon Footprint

Green Operations

Operational Eco-efficiency & Climate Resilience

HomeFirst has a deeply ingrained Ideology of all processes being **paperless** across the product cycle.

Implemented Electronic processes even for traditional activities such as

- Procuring KYC documents
- Digitally agreements signing (40% of total in Q1FY23)
- E-Stamping (57% of total in Q1FY23)
- E-NACH mandates (60% in Q1FY23)

This results in saving of paper, time and energy.

Mobile apps

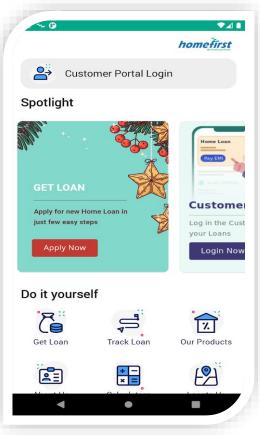
- Provided to customers, employees and connectors.
- This has helped cut down on branch visits, thereby saving time, fuel as well as energy.

Other initiatives helped reduce use of electricity

- Cloud based loan management system and CRM.
- Open office structure in Head Office & Branches.

More information on our tech stack from slides 13 to 15.

Customer App



Google rating of Homefirst Customer App

> 3.9 ★★★★ As of 23 Jul'22

Connector App

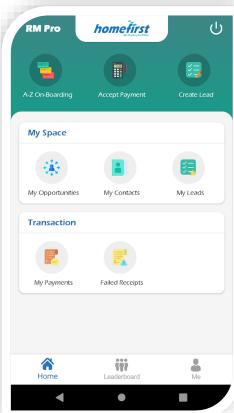


Google rating of Homefirst Connect App

4.6*****

As of 23 Jul'22

RM Pro App



Google rating of Homefirst RM Pro App

4.6

As of 23 Jul'22



Progress on Social Development

Responsibility towards community

Project "Sashakt", an initiative by HomeFirst to empower the households to uplift these households and bring an all-around improvement in their social, economic, and health of migrant factory workers living in Narol (Ahmedabad).

- **120 beneficiaries** were enrolled; 100+ attended the classes and **67** appeared for the final exam and cleared
- NSDC (National Skill Development Corporation)
 certificates were awarded to 32 Beauty Therapist; 26
 Tailors;7 in GST with Tally and 2 Data Operator
- 9 OPDs and 240+ general check-ups were done in the quarter

"Mahila Shram Shakti Kendra", an initiative by HomeFirst in Ahmedabad & Surat to empower the women migrant workers facing extreme vulnerabilities.

- 200+ women construction workers were registered under (BoCW) Bureau of Construction Workers scheme
- 20 Legal workshops were conducted across 3 centres attended by 250+ beneficiaries
- 1 week Masika Mahotsav was celebrated with 1300+ women construction workers. Mass awareness drives were conducted on menstrual hygiene

Responsibility towards employees



Certified as "Great Place To Work" by GPTW Institute for 2 successive years.

Employee Training and Development

Formal talent pipeline development strategy.

During the period Q1FY23, **2,069 manhours** of training to employees though various courses.

Employment & Labour Practices

Adopted policies for creating a safe and conducive as well as inclusive work environment for its employees:

- HR Policy
- Equal Opportunity Policy
- · Parental Leave Policy.

This is reflected in the diverse employee base consisting of

- ~26% women overall
- 51% women at head office
- 20% women in senior management.

Employee Ownership

As of 19 Jul'22, **293 employees** are covered under ESOP programs – comprising of **32.4%** of employee base.

Human Rights, Health & Safety

Employee Development and Wellbeing: We have conducted programs for Financial, Emotional and Physical wellness (21 sessions for Q1FY23) for our employees.





Progress on Social Development



Responsibility towards customers

Customer Satisfaction

- Customer focus: Playing a key role in Financial inclusion by facilitating affordable home loans and empowering women borrowers.
- EWS and LIG customers account for more than 75% of AUM.
- Feature rich mobile apps to provide seamless service and to track NPS score as a feedback mechanism. Our NPS score for Q1FY23 is 80.
- **Prepayment facility** provided on the Customer App to "*nudge*" customers towards prudent finance management.
- **84**% of active customers are registered on HomeFirst Customer Portal App. Android Rating is **3.9** (23Jul'22).
- Grievance Redressal Policy is in place to receive and respond to customer complaints. Link: https://homefirstindia.com/policy/complaints-grievances/

ESG Initiatives conducted & in pipeline

- The company published first ever **Sustainability Report** for the year FY21-22 as part of its Integrated Annual Report.
 - Link: https://homefirstindia.com/files/Sustainability%20Report_HomeFirst_FY22.pdf
- Conducted **Townhall session** for candid interaction between employees and management on the year it was and plan ahead.
- The Company received a Certificate of Merit in PMAY Empowering India Awards 2022
- Implementation of **aerator taps** in order to promote water conservation.



HomeFirst receiving the 'Certificate of Merit' from Jury Members – 'PMAY Empowering India Awards 2022'.





Strong Governance Structure



Sustainable Finance

We promote Financial Inclusion.

We have customers belonging to EWS and LIG categories which account for more than 75% of our book size.

Overall, ~90% loans have woman as borrower

- Primary applicant in 18% of AUM
- -
- Atleast 1 woman co-borrower in 73% of AUM.

Code of Conduct and Business Ethics

- Company has Code of Conduct for its employees which has operational guidelines.
- We have a code of conduct for our connectors: https://homefirstindia.com/policy/code-of-conduct-for-connector/
- Continuous training and communication on Whistle Blower and POSH (Prevention of Sexual Harassment).

Governance at core

Corporate Governance

- Core competencies of Independent Directors directly relevant to company's operations.
- Diverse Board, Senior management and employee base.
- · Stable senior management team.

The Company has also adopted the following policies to ensure ethical, transparent and accountable conduct:

- i. Customer Grievance Policy (Link)
- ii. Code of Conduct for the Directors and Employees (Link)
- iii. Fair Practice Code (Link)
- iv. Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information (Link)
- v. Policy on Prevention of Sexual harassment Policy (Link)
- vi. Vigil Mechanism and Whistle blower (Link)
- vii. Know Your Customer (KYC) and Anti Money Laundering Measures Policy (Link)
- viii. Internal Guidelines on Corporate Governance (Link)

Separate Chairman & Managing Director position

Experienced Board & Management with diversified expertise across Technology, Financial Inclusion & Risk Management

7 of 8
Directors are non-executive

4 of 8
Independent Directors

2 of 8
Woman Directors



Strong Governance Practice



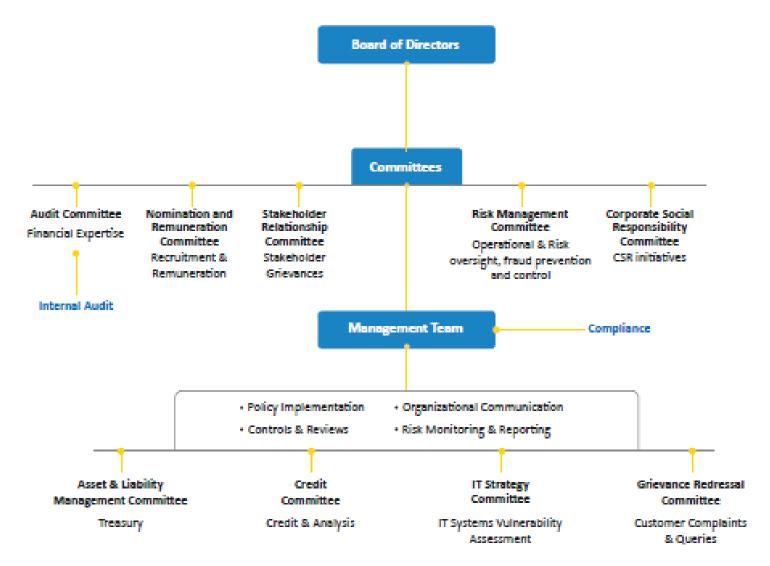
- High Independent Directors representation in all Board Committees
- Highly experience Board & Management Team on Risk Management committee.
- Company's risk management framework is driven by its Board and its subcommittees including the Audit Committee, the Asset Liability Management Committee and the Risk Management Committee.
- "Risk Management Committee" meetings on matters including Operational, Risk oversight, fraud prevention and control.

Clean Track Record

- NO Defaults.
- NO Auditor qualification.
- NO Re-statements of financials.
- NO Allegations of financial imprudence.
- Implemented 3 ESOP plans.

Corporate Governance Structure

Strong 5-tier corporate governance framework in place for effective risk management





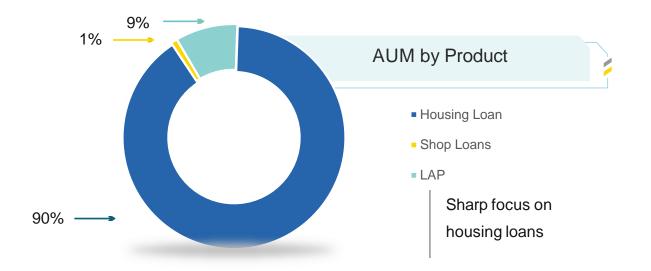


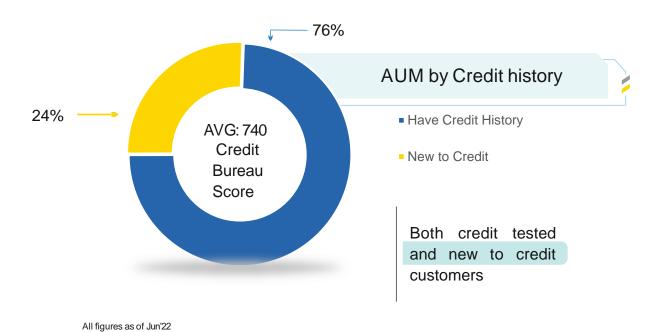
Business Updates

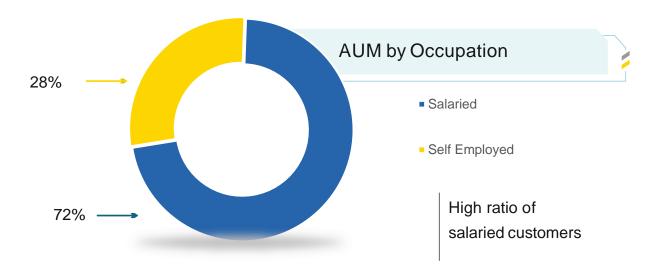
——— Healthy Growth in Loan Book and Disbursements

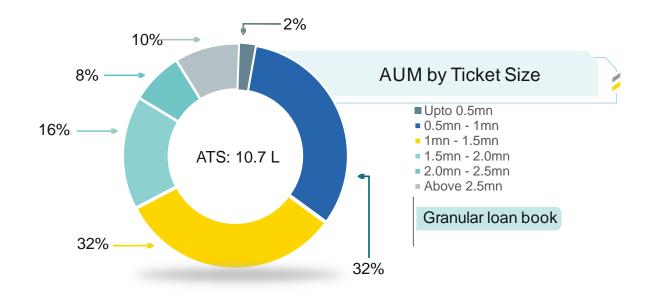


Consistent Portfolio Metrics | Jun'22



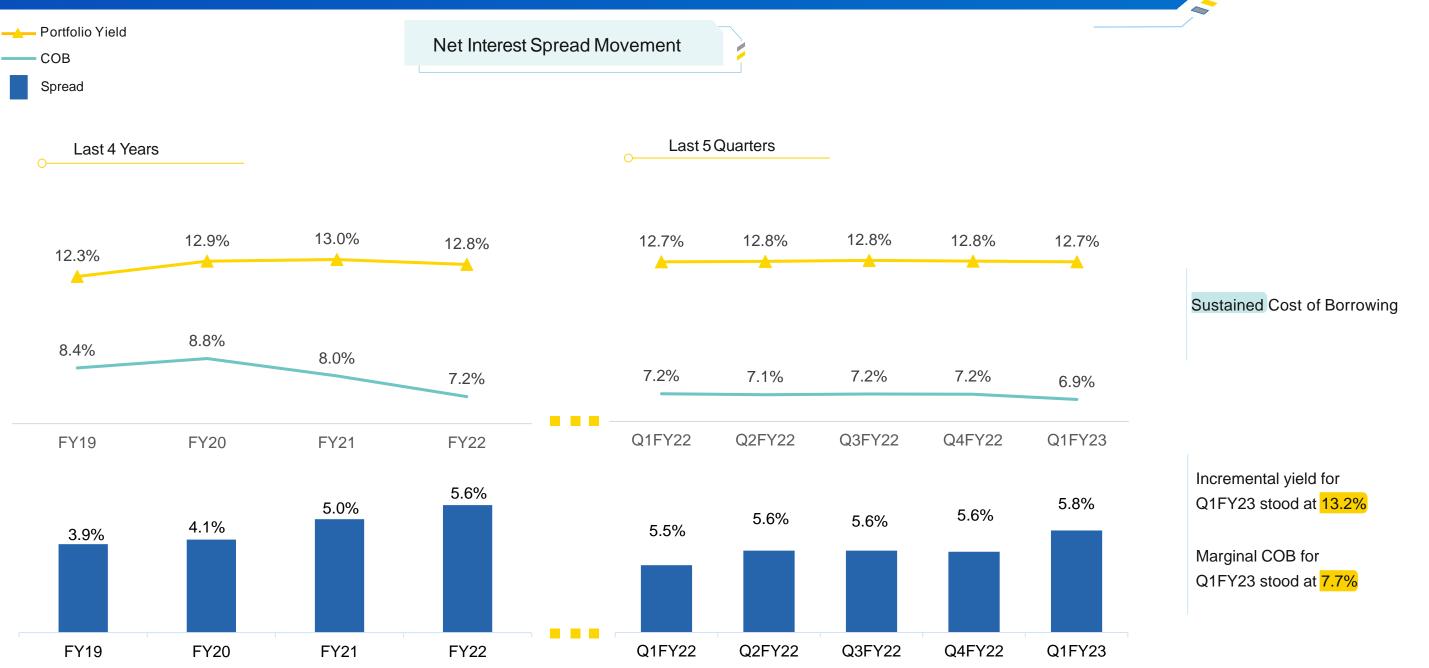








Expansion in Spreads



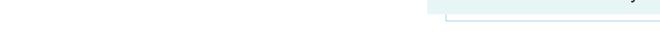


Healthy Leading Indicators

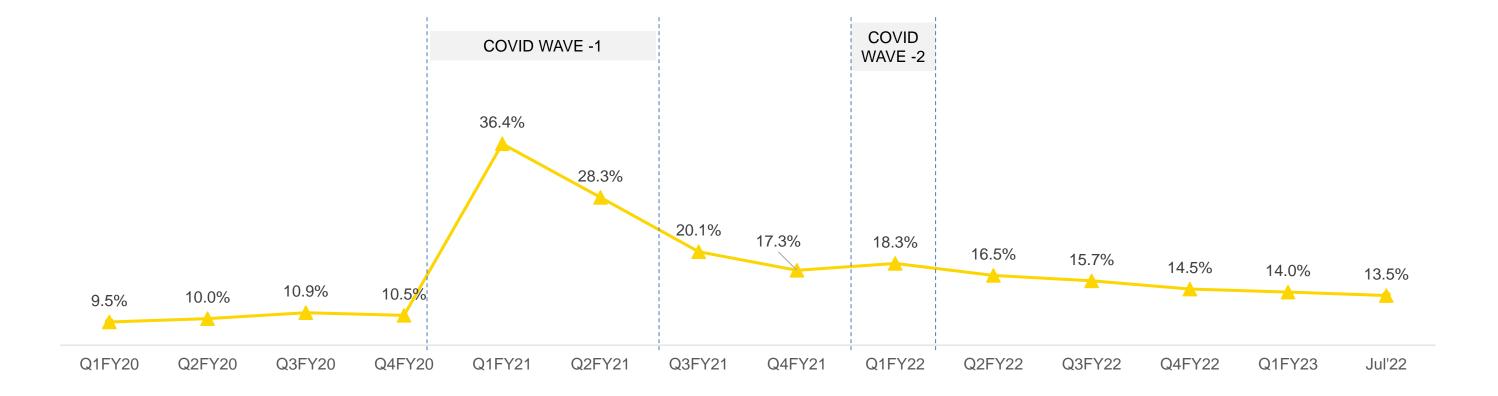
Bounce rate



Bounce rate: On the day of EMI presentation



Bounce rates normalising

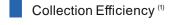




Healthy Leading Indicators

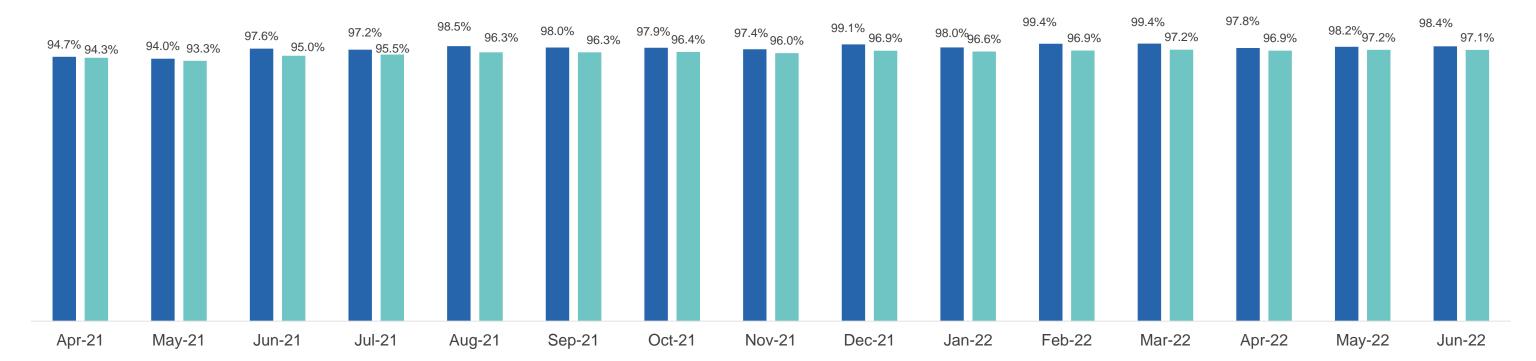


Collection Efficiency



Unique Customers (2)

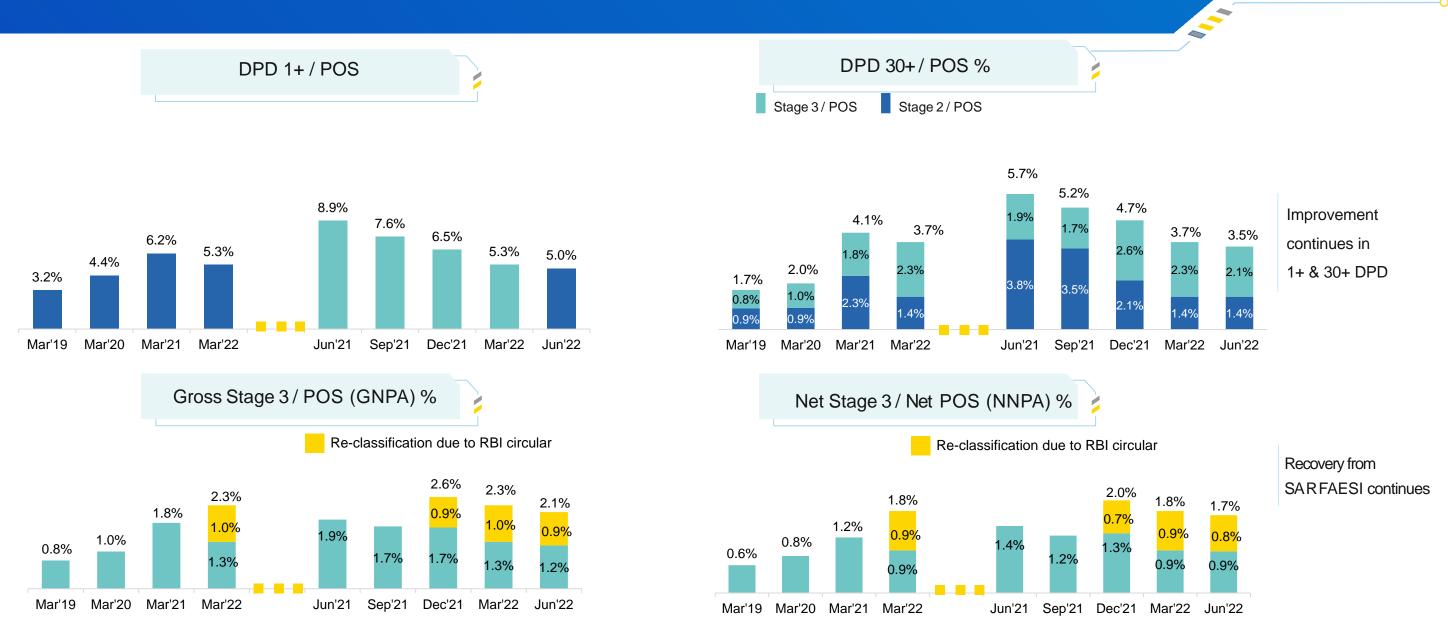
Collection efficiency trending back to normal levels



Note: (1) Collection Efficiency =Total # of EMIs received in the month (including arrears of previous months) / Total # of loan accounts whose EMIs are due in the month (2) Unique customers =# of customers who made at least one payment in the month / Total # of Customers whose EMIs' are due in the month



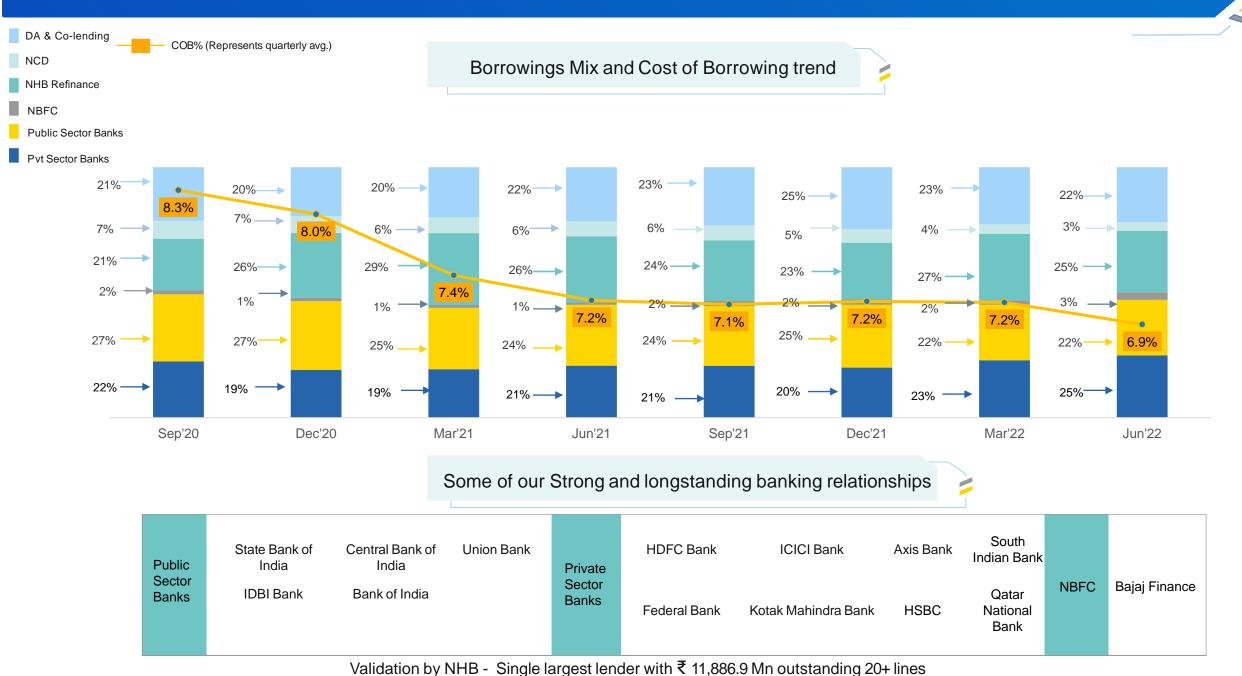
Sound Credit Indicators



Pursuant to the RBI circular dated 12 Nov 2021 - "Prudential norms on Income Recognition, Asset Classification and Provisioning (IRACP) pertaining to Advances - Clarifications", the Company has aligned its definition of default and taken steps to comply with the norms/ changes for regulatory reporting, as applicable. Such alignment has resulted in classification of loans amounting to ₹443.62 millions as Gross Stage 3 (GNPA) as at Jun'22 in accordance with regulatory requirements.



Diversified funding profile at competitive Cost of Borrowing



Credit Rating upgraded from [ICRA] A+ 'Positive' to [ICRA]

AA- 'Stable'

Credit Rating upgraded from CARE A+ 'Stable' to CARE

AA- 'Stable'

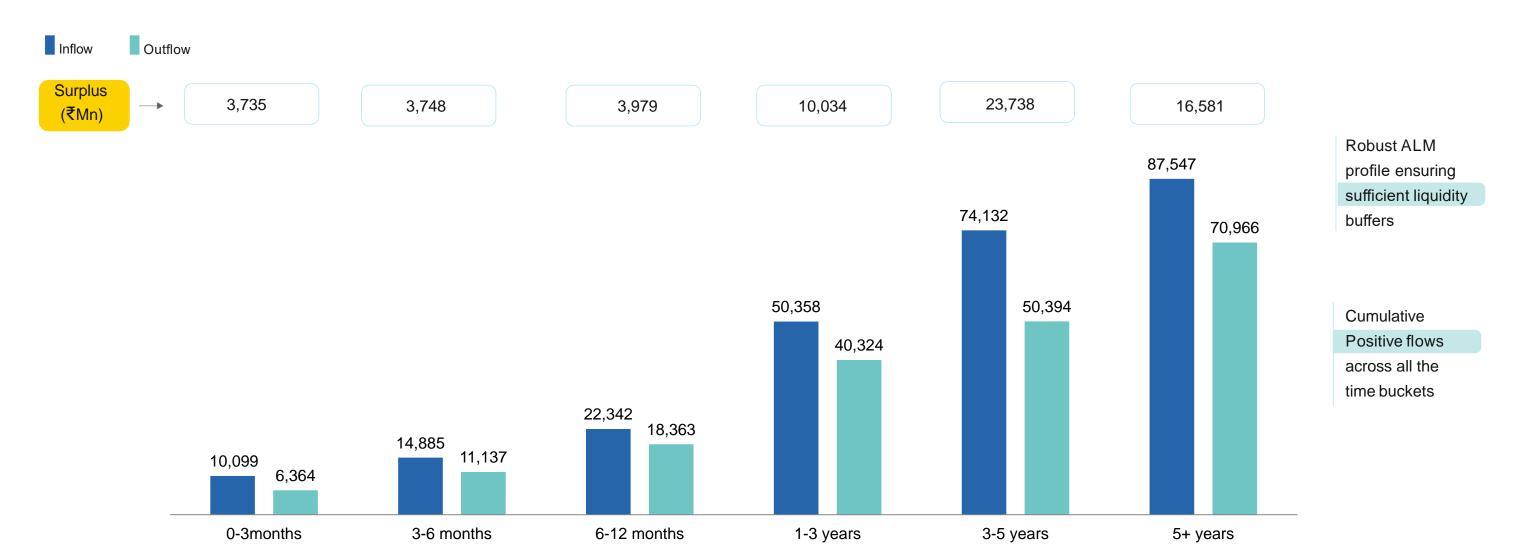
ZERO borrowing through commercial papers

Short term rating of A1+ (ICRA and India Ratings)

Diversified borrowing sources with inclusion of **Qatar National Bank** and **South Indian Bank**



- ALM Position as of Jun'22 - Cumulative



Classification of assets and liabilities under different maturity buckets is based on the same estimates and assumptions as used by the Company for compiling the detailed ALM return submitted to NHB.

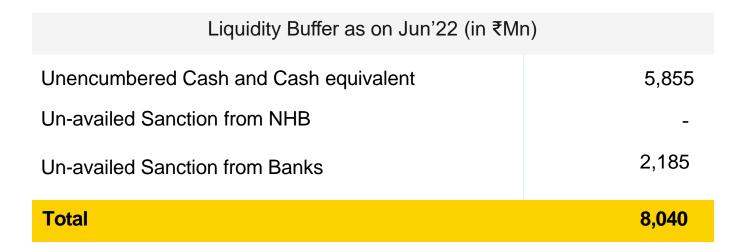


——— Assignment and Co-lending Transactions





Strong Liquidity Position



Particulars (in ₹Mn)	Q2FY23	Q3FY23	Q4FY23	Q1FY24
Opening Liquidity	8,040	8,752	8,497	9,061
Add: Principal Collections & Surplus Operations	3,610	3,611	3,530	3,473
Less: Debt Repayments	2,898	3,866	2,966	3,586
Closing Liquidity	8,752	8,497	9,061	8,948

₹ 3,200 million

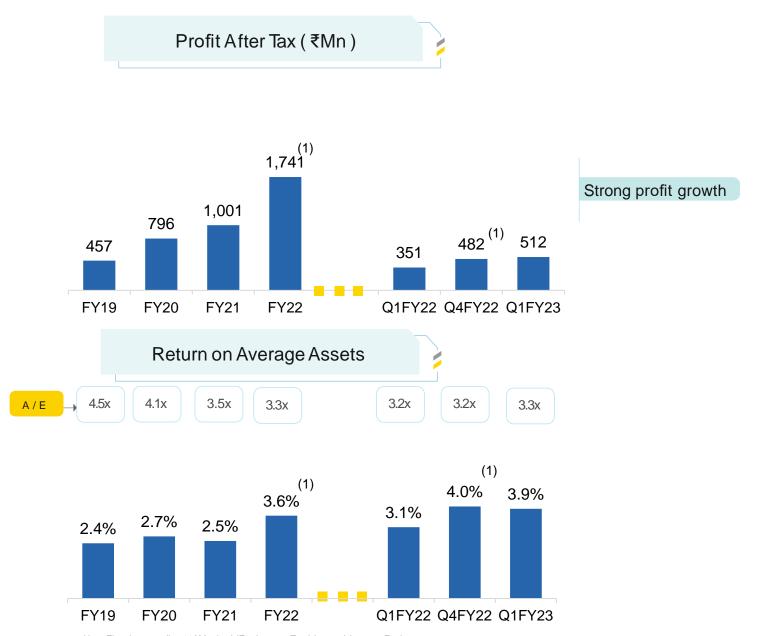
Liquidity raised during Q1FY23

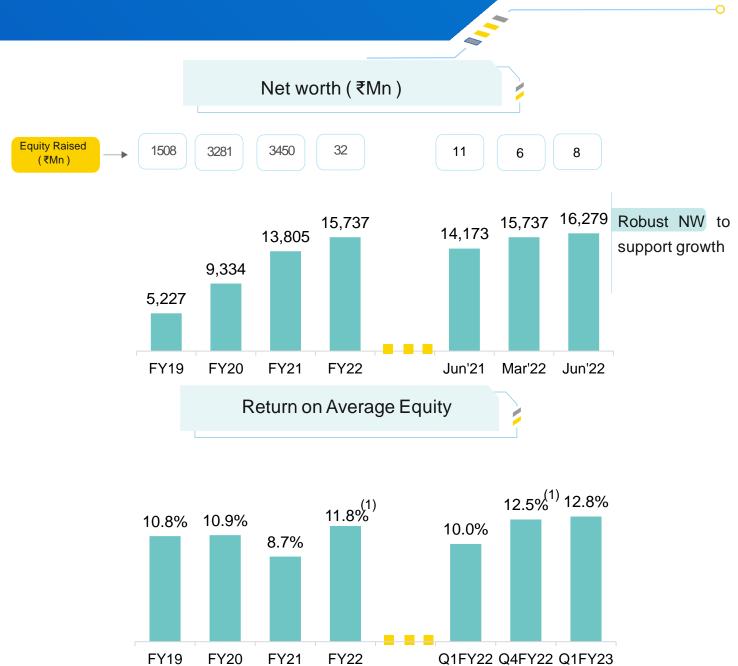




Financial Updates

Financial Highlights





FY21

FY20

FY19

FY22

Note: Fiscal year ending 31st March. A/E – Average Total Assets / Average Equity. (1) Adjusted PAT ,Adjusted RoA and Adjusted RoE for Q4FY22 and FY22 is computed considering Adjusted PAT without the impact of one-time deferred tax liability adjustment



ECL Provisions Summary

Particulars (in ₹Mn)	Stage 1	Stage 2	Stage 3	Loan Commitment	Total
For period ended Jun'22					
Loans – Principal Outstanding	46,000.9	656.8	1,020.0		47,677.7
ECL Provision	150.1	76.5	228.8	11.6	467.0
Net Loans – Principal Outstanding	45,850.8	580.3	791.2		47,210.7
ECL Provision %	0.3%	11.6%	22.4%		1.0%
For period ended Mar'22					
Loans – Principal Outstanding	41,926.5	573.5	1,015.2		43,515.2
ECL Provision	143.0	71.0	252.5	11.3	477.8
Net Loans – Principal Outstanding	41,783.5	502.5	762.7		43,037.4
ECL Provision %	0.3%	12.4%	24.9%		1.1%
For period ended Jun'21					
Loans - Principal Outstanding	32,424.8	1,320.7	665.5		34,411.0
ECL Provision	131.9	153.5	174.3	8.3	467.9
Net Loans – Principal Outstanding	32,292.9	1,167.2	491.2		33,943.1
ECL Provision %	0.4%	11.6%	26.2%		1.4%

Pursuant to the RBI circular dated 12 Nov 2021 - "Prudential norms on Income Recognition, Asset Classification and Provisioning (IRACP) pertaining to Advances - Clarifications", the Company has aligned its definition of default and taken steps to comply with the norms/ changes for regulatory reporting, as applicable. Such alignment has resulted in classification of loans amounting to ₹443.62 millions as non-performing assets (Stage 3) as at 30 Jun 2022 in accordance with regulatory requirements.

Data for the period ended Jun'22 and Mar'22 is post classification as per RBI Circular dated 12 Nov 2021

Total Provision Coverage Ratio

45.8%	Jun'22	(81.0% Pre-RBI circular)
47.1%	Mar'22	(83.6% Pre-RBI circular)
70.3%	Jun'21	





Annexures

Quarterly and Annual Profit and Loss Statement

Particulars (in ₹Mn)	Q1FY23	Q4FY22	Q1FY22	QoQ	YoY
Interest Income on term loans	1,449.9	1,310.3	1,091.3	10.7%	32.9%
Net gain on DA	99.0	138.2	193.7		
Income other than interest income on term loans ⁽¹⁾	144.5	112.4	133.0		
Total Income	1693.4	1,560.9	1417.9	8.5%	19.4%
Interest expense	604.6	535.9	526.9		
Net Interest Income	845.3	774.4	564.4	9.2%	49.8%
Net Total Income	1,088.8	1,025.0	891.0	6.2%	22.2%
Operating Expenses ⁽²⁾	389.7	366.0	284.3		
PPOP	699.1	659.0	606.7	6.1%	15.2%
Credit Cost	36.1	26.8	130.4		
Profit before tax	663.0	632.2	476.3	4.9%	39.2%
Tax expense	150.5	150.4	125.2		
One-time tax adjustment ⁽³⁾		(120.1)			
Profit after tax	512.5	601.9	351.1		
Adjusted PAT ⁽⁴⁾	512.5	481.7	351.1	6.4%	46.0%
Basic EPS	5.8	6.9	4.0		
Diluted EPS	5.7	6.7	3.9		

FY21	YoY
4,061.3	17.5%
439.3	
390.9	
4,891.5	21.8%
2,165.8	-0.8%
1,895.5	38.3%
2,725.7	39.7%
1,063.8	
1,661.9	51.2%
321.5	
1,340.4	68.8%
339.0	
-	
1001.4	
1001.4	73.8%
12.4	
12.2	
	4,061.3 439.3 390.9 4,891.5 2,165.8 1,895.5 2,725.7 1,063.8 1,661.9 321.5 1,340.4 339.0 - 1001.4 1001.4 12.4



⁽¹⁾ Income other than interest income on term loans includes interest on bank deposits, other interest income, fees and commission income, other operating income and other income

⁽²⁾ Operating Expenses is the sum of Employee Benefits Expenses, Depreciation and Amortization, Interest on lease liability, Bank charges and other Expenses for the relevant year or period as per the financial statements.

⁽³⁾ In Q4FY22, the Company has reversed DTL created on the amount transferred to special reserve.

⁽⁴⁾ QoQ growth and YoY growth in PAT computed considering Adjusted PAT for Q4FY22 and FY22 respectively without the impact of one-time deferred tax liability adjustment

RoE Tree

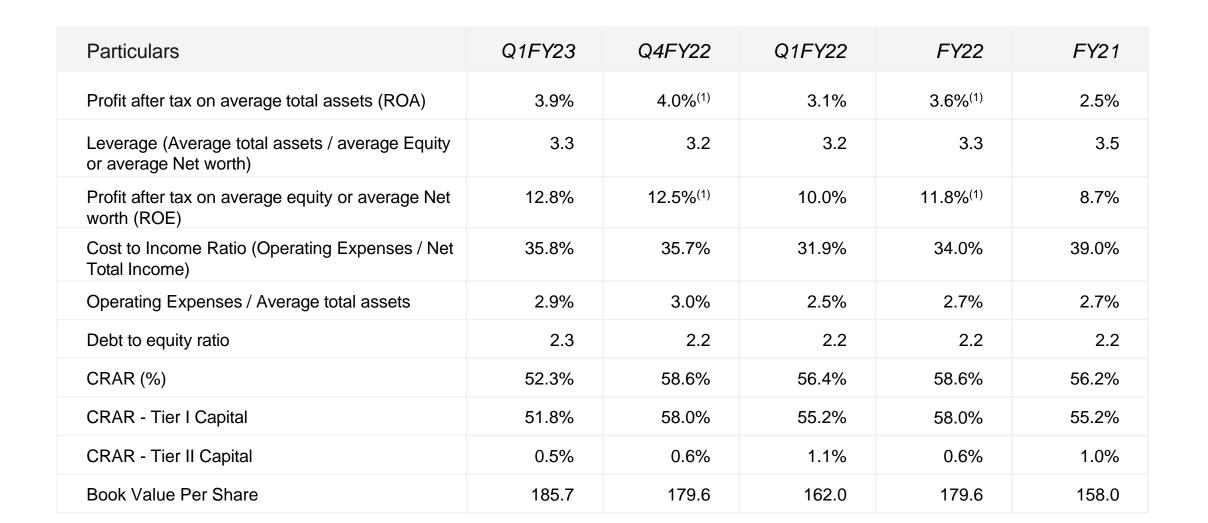
Particulars	Q1 FY23	Q4 FY22	Q1 FY22	FY22	FY21
Interest Income on term loans / Average total assets	10.9%	10.8%	9.6%	9.9%	10.2%
Net Gain on DA / Average total Assets	0.8%	1.1%	1.7%	1.4%	1.1%
Income other than interest income on term loans/ Average total assets	1.1%	0.9%	1.2%	1.1%	1.0%
Total Income / Average total assets	12.8%	12.8%	12.5%	12.4%	12.2%
Interest on borrowings and debt securities / Average total assets	4.6%	4.4%	4.6%	4.5%	5.4%
Net Interest Margin	6.4%	6.4%	5.0%	5.4%	4.7%
Net Total Income / Average total assets	8.2%	8.4%	7.8%	7.9%	6.8%
Operating Expenses / Average total assets	2.9%	3.0%	2.5%	2.7%	2.7%
PPOP/ Average total assets	5.3%	5.4%	5.3%	5.2%	4.2%
Credit Cost / Average total assets	0.3%	0.2%	1.1%	0.5%	0.8%
Profit before tax / Average total assets	5.0%	5.2%	4.2%	4.7%	3.4%
Tax expense / Average total assets	1.1%	1.2%	1.1%	1.1%	0.8%
One-time tax adjustment/ Average total assets		(1.0%)		(0.2%)	-
Profit after tax on average total assets	3.9%	4.9%	3.1%	3.9%	2.5%
Adjusted PAT on average total assets (ROA) ⁽¹⁾	3.9%	4.0%	3.1%	3.6%	2.5%
Leverage (Average total assets / average Equity or average Net worth)	3.3	3.2	3.2	3.3	3.5
Profit after tax on average equity or average Net worth (ROE) (1)	12.8%	12.5%	10.0%	11.8%	8.7%
Average interest earning assets as % of average total assets	85.9%	85.7%	75.0%	80.2%	80.3%
Average interest bearing liabilities as % of average total assets	68.3%	66.6%	67.5%	67.7%	69.4%

Interest Earning Assets represents Loans – Principal outstanding (Gross) for the relevant year or period. Interest bearing liabilities represents borrowings (including debt securities) for the relevant year or period.

(1) Adjusted RoA and Adjusted RoE for Q4FY22 and FY22 is computed considering Adjusted PAT for Q4FY22 and FY22 respectively without the impact of one-time deferred tax liability adjustment



Key Financial Ratios





⁽¹⁾ Adjusted RoA and Adjusted RoE for Q4FY22 and FY22 is computed considering Adjusted PAT without the impact of one-time deferred tax liability adjustment

Balance Sheet

Particulars (in ₹Mn)	Q1FY23	FY22	FY21
ASSETS			
Cash & cash equivalents and Other bank balance	3,004.3	6,678.5	6,798.7
Loans	47,222.3	43,048.7	33,265.0
Investments	3,266.8	-	3,750.1
Other financial assets	1,167.7	1,150.0	1,011.7
Property, plant and Equipment*	202.5	200.0	164.0
Non-financial assets other than PPE	79.5	91.5	112.1
TOTAL ASSETS	54,943.1	51,168.7	45,101.6
LIABILITIES & EQUITY			
Payables	57.7	62.0	48.5
Debt Securities	1,688.2	1,687.8	2,395.9
Borrowings	36,115.1	32,979.9	28,141.0
Other financial liabilities	611.7	569.1	534.8
Provisions	56.7	45.4	32.4
Deferred Tax Liabilities (Net)	11.2	17.4	79.6
Other non-financial liabilities	123.3	70.2	64.0
Equity	16,279.2	15,736.9	13,805.4
TOTAL LIABILITIES & EQUITY	54,943.1	51,168.7	45,101.6

^{*} Including right to use assets.



Experienced and Diverse Board



Mr. Deepak Satwalekar

Chairman/ Independent/ Non-Executive Director

Mr. Deepak Satwalekar was associated with HDFC Limited as a Director and HDFC Standard Life Insurance Company Limited as the MD & CEO. Currently he is associated with Asian Paints Limited and Wipro Limited as an Independent Director. He has also been recognized as a distinguished alumnus by the Indian Institute of Technology, Bombay. He holds a bachelor's degree in mechanical engineering from Indian Institute of Technology, Bombay and a master's degree in business administration from the American University. Appointed as an Independent Director w.e.f. October 23, 2019

Ms. Sucharita Mukherjee

Independent/ Non-Executive Director

Ms. Sucharita Mukherjee is co-founder of Kaleidofin, a neo-bank that provides financial solutions to underbanked customers in India. Prior to Kaleidofin, she co-founded IFMR Group and most recently was the group CEO of IFMR Holdings. She founded Northern Arc Capital, building capital markets access for financial inclusion and Northern Arc Investments, an alternatives fund management platform focused on informal sector finance. She is an alumnus of IIM Ahmedabad and holds an undergraduate degree in economics from Lady Shri Ram College, Delhi University. She has also worked with Deutsche Bank and Morgan Stanley in London.

Ms. Geeta Dutta Goel

Independent/ Non-Executive Director

Ms. Geeta Dutta Goel is Country Director for Michael and Susan Dell Foundation in India. She manages the strategy and implementation of the foundation's work in India in two key areas of Education and Family Economic Stability. Geeta has served as the Chairperson of India's Impact Investors Council from 2017-2019, and has been on several taskforces on Responsible Finance with the World Bank's Consultative Group to Alleviate Poverty. Geeta holds a bachelor's degree in economics from Lady Shri Ram College for Women, University of Delhi and a post graduate diploma in management from the IIM, Ahmedabad.

Mr. Divya Sehgal

Nominee/ Non-Executive Director

Mr. Divya Sehgal is a Partner at True North and leads their investments in the Financial Services industry. Divya holds a Bachelor's degree in Electrical Engineering from IIT, Delhi and holds a Post Graduate Diploma in Management from IIM, Bengaluru. Prior to joining True North, he was Founder and COO of Apollo Health Street, a leading healthcare outsourcing firm and one of the top five in its space globally. Before that he worked as a consultant with McKinsey, with the corporate finance team at ANZ and as an entrepreneur at Emedlife which eventually merged with the Apollo Group.

Mr. Anuj Srivastava

Independent/ Non-Executive Director

Mr. Anuj Srivastava is the co-founder and Chief Executive Officer of Livspace - a home interiors and renovation platform. Before setting up Livspace, Anuj was heading product marketing and growth at Google where he was responsible for building, launching and scaling products such as Google Wallet, Google Adsense, Google Local and Google Adwords. Anuj was also a lead on the integration team for Google's acquisition of DoubleClick. Anuj has completed his BTech at the IIT Kanpur and holds an MBA degree from London Business School.

Mr. Maninder Singh Juneja

Nominee/ Non-Executive Director

Mr. Maninder Singh Juneja is an MBA from IIM Lucknow, Maninder has over 26 years experience across industries. Prior to True North, Maninder was the Group Head for ICICI Bank's Retail Banking group, covering Strategy, Products, Small Business Loans, Branch Banking and distribution channels. He was also leading the bank's various efforts in the area of payments and service innovations, many of which are industry firsts. He started his career with Godrej and has worked with Godrej GE Appliances and GE Transportation financial services.

Mr. Narendra Ostawal

Nominee/ Non-Executive Director

Mr. Narendra Ostawal joined Warburg Pincus in 2007 and is currently designated as Managing Director for healthcare and financial services. Prior to joining Warburg Pincus, Mr. Ostawal has worked with 3i India and McKinsey & Company. He is a Director of Avanse Financial Services Limited, Carmel Point Investments India Private Limited, Computer Age Management Services Limited, Fusion Micro Finance Private Limited and IndiaFirst Life Insurance Company Limited. Mr. Ostawal is a Chartered Accountant and an MBA from IIM, Bangalore.

Mr. Manoj Viswanathan

Managing Director and CEO

Mr. Manoj Viswanathan holds a Bachelor's degree in Electrical & Electronics Engineering from BITS, Pilani and an MBA from XLRI Jamshedpur. He possesses experience of more than 24 years in consumer lending, encompassing sectors such as automobile loans, mortgages, and unsecured lending. He is considered to have played an important role in building the branch-based consumer-lending model for Citigroup in India. He is the Managing Director and CEO of Home First Finance Company.



Thank You

For further information, please contact

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Glossary



Terms	Explanation
POS - Principal Outstanding	Loans – Principal outstanding represents gross principal outstanding of loans as of the last day of the relevant period or year as per the restated financial statements.
NII - Net Interest Income	Net Interest Income represents interest income on term loans minus Interest on borrowings and Interest on debt securities for the relevant year or period
NIMs - Net Interest Margin	Net Interest Income / Average total assets
DA - Direct Assignment / Assigned Assets	Assigned Assets represents the aggregate of current principal outstanding and overdue principal outstanding, if any, for all loan assets which have been transferred by the Company by way of assignment as of the last day of the relevant year or period. The Assigned Assets represent the direct assignments and not pass through certificate.
AUM - Assets Under Management	Assets Under Management/Gross Loan Assets represents the aggregate of current principal outstanding and overdue principal outstanding, if any, for all loan assets under management which includes loan assets held by the Company as of the last day of the relevant year or period as well as loan assets which have been transferred by the Company by way of assignment and are outstanding as of the last day of the relevant year or period.
DPD - Days Past Due	
Opex to Assets	Operating Expenses / Average Total Assets
Cost to Income	Operating Expenses / Net Total Income
Gross Stage 3 / POS %	% Stage 3 Ioan assets / Loans - Principal Outstanding
DPD 30+	DPD 30+ represents sum of Stage 2 loan assets and Stage 3 loan assets at the end of the relevant year or period

